Form **990**

** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public

Department of the Treasury

2023 A For the 2022 calendar year, or tax year beginning APR 1, 2022 and ending MAR Check if applicable C Name of organization D Employer identification number Address change ALIGHT Name change 36-3241033 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number Final return/ termin-ated 1325 OUINCY STREET, NE 612-872-7060 81,895,865. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Amended return Applica-tion pending 55413 MINNEAPOLIS, MN H(a) Is this a group return F Name and address of principal officer: JOCELYN WYATT Yes X No for subordinates? SAME AS C ABOVE **H(b)** Are all subordinates included? Yes Tax-exempt status: X 501(c)(3) 501(c) ((insert no.) 4947(a)(1) or 527 If "No," attach a list. See instructions WWW.WEAREALIGHT.ORG J Website: H(c) Group exemption number **K** Form of organization: **X** Corporation L Year of formation: 1978 M State of legal domicile: IL Trust Association Other Part I Summary Briefly describe the organization's mission or most significant activities: SEE \overline{PART} III, LINE **Activities & Governance** 2 if the organization discontinued its operations or disposed of more than 25% of its net assets. 15 3 Number of voting members of the governing body (Part VI, line 1a) 3 15 Number of independent voting members of the governing body (Part VI, line 1b) 4 98 Total number of individuals employed in calendar year 2022 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 6 7 a Total unrelated business revenue from Part VIII, column (C), line 12 **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 0. 7h **Prior Year Current Year** 61,903,840. 80,974,104. Contributions and grants (Part VIII, line 1h) 8 332,383. 401,699. Program service revenue (Part VIII, line 2g) 191,489. 20,108. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 184,398. 240,642. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 11 62,496,973. 81,751,690. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 1,068,559. 4,100,403. 13 Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) 29,880,080. 32,777,322. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 26,374,857. 33,803,485. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 57,323,496. 70,681,210. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 5,173,477. 11,070,480. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** Ы 43,599,902. 55,928,555. Total assets (Part X, line 16) 7,008,849. 8,802,019 21 Total liabilities (Part X, line 26) 三年 591,053. 47,126,536 Net assets or fund balances. Subtract line 21 from line 20 Part II Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign JOCELYN WYATT, PRESIDENT Here Type or print name and title Date PTIN Check Print/Type preparer's name Preparer's signature P00288314 RICHARD J. LOCASTRO, CPA 11/29/2023 Paid self-employed Firm's name GELMAN, ROSENBERG & FREEDMAN Firm's EIN 52-1392008 Preparer Firm's address 4550 MONTGOMERY AVE SUITE 800N Use Only Phone no. 301-951-9090 BETHESDA, MD 20814-2930

No

X Yes

May the IRS discuss this return with the preparer shown above? See instructions

36-3241033 Page **2** ALIGHT Form 990 (2022)

Pai	Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission:	
	ALIGHT BUILDS A MEANINGFUL LIFE FOR AND WITH THE DISPLACED. NOT SIMPLY	
	ADDRESSING BASIC NEEDS, BUT BUILDING A LIFE FILLED WITH JOY, DIGNITY,	
	CONNECTION, AND PURPOSE. WE WALK WITH THEM ALONG THEIR ENTIRE JOURNEY	
	OF DISPLACEMENT AND DELIVER HIGH QUALITY SERVICES THROUGH COCREATION	
2	Did the organization undertake any significant program services during the year which were not listed on the	7
	prior Form 990 or 990-EZ?	No
	If "Yes," describe these new services on Schedule O.	7
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X	No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and	
	revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$ 61,685,500. including grants of \$ 4,100,403.) (Revenue \$ 388,164	<u>+ •</u>)
	A. ALIGHT IS ONE OF SUDAN'S LARGEST PROVIDER OF HEALTH CARE SERVICES,	
	PROVIDING PRIMARY AND REPRODUCTIVE HEALTH CARE AND NUTRITION SUPPORT TO)
	CLOSE TO 1 MILLION PEOPLE.	
	B. IN THE HORN OF AFRICA, ALIGHT PROVIDES WATER AND SANITATION, NUTRITION SERVICES, LIVELIHOODS SUPPORT, AND LIFESAVING HEALTHCARE TO	
	HUNDREDS OF THOUSANDS OF PEOPLE IN DOZENS OF COMMUNITIES AND DISPLACED	
	PERSONS SETTLEMENTS.	
	C. ALIGHT IS DOING THE DOABLE AND HAS DELIVERED LIFESAVING FOOD, MEDICINE, AND OTHER CRITICAL RELIEF SUPPLIES TO MORE THAN 1 MILLION	—
	UKRAINIANS IMPACTED BY WAR.	
	OKRAINIANS IMPACIED BI WAK:	
4b	(Code:) (Expenses \$	
710	(Code) (Expenses #	— '
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)
4d	Other program services (Describe on Schedule O.)	
тu	(Expenses \$ including grants of \$) (Revenue \$)	
4e	Total program service expenses 61,685,500.	
	Form 990 (2022)

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Form 990 (2022) ALIGHT Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	_X_	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
Ū	Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for	Ŭ		
3	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
		9		x
40	If "Yes," complete Schedule D, Part IV	9		
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	40	Х	
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		7.7	
	Part VI	11a	_X_	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		<u> X</u>
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			l
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	_ 		
"		17		x
1Ω	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	''		
18		40		x
40	1c and 8a? If "Yes," complete Schedule G, Part II	18		
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	امدا		_V
00	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		\vdash
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		77	
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	<u> </u>	

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	n 990 (2022) ALIGHT 36-3241 rt IV Checklist of Required Schedules (continued)	L033	Р	age
ı u	Officerillation required ochedules (continued)			Γ
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		v	
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	-
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		37	
	Schedule J	23	X	⊢
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			١,,
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		⊢
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		╙
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		╙
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
	"Yes," complete Schedule L, Part IV	28a		l x
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			Т
•	"Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	T
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			\vdash
00		30		x
31	contributions? If "Yes," complete Schedule M Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	131		
JZ	, · · · · · · · · · · · · · · · · · · ·	32		x
33	Schedule N, Part II Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		
33		33		x
24	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		 ^
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	1 04	Х	
05 -	Part V, line 1	34	X	┢
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		⊢
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	0.51	v	
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	X	⊢
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			٦,
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			,,
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?		٦,	
Da	Note: All Form 990 filers are required to complete Schedule 0 rt V Statements Regarding Other IRS Filings and Tax Compliance	38	X	
ral				
	Check if Schedule O contains a response or note to any line in this Part V		 T _	X
			Yes	No

	Check it Schedule C contains a response of note to any line in this Fart v					Δ
					Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	51			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re	portab	le gaming			
	(gambling) winnings to prize winners?			1c	Х	

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Form 990 (2022)

022) ALIGHT
Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	X	
b	If "Yes," enter the name of the foreign country SEE SCHEDULE O			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a				
	any contributions that were not tax deductible as charitable contributions?	6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			37
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	_		37
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	_		Х
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Λ
g h	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g 7h		
8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	/11		
0	N/A	8		
9	sponsoring organization nave excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds.	Ů		
а	Did the sponsoring organization make any taxable distributions under section 4966? N/A	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? N/A	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 N/A 10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders N/A 11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state? N/A	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			77
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			v
	excess parachute payment(s) during the year?	15		X
40	If "Yes," see the instructions and file Form 4720, Schedule N.	40		v
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
47	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? N/A	47		
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953? N/A If "Yes." complete Form 6069.	17		
	n rea. Comore com door.			

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 15			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 15			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other	1		
_		2		х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
3		3		x
4	of officers, directors, trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
4	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
5				X
6		6		<u> </u>
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			x
	more members of the governing body?	7a		
D	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or	l		 ₹
_	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		37	
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			,,
<u></u>	organization's mailing address? f "Yes," provide the names and addresses on Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)		T.,	Γ
			Yes	
	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	77	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a	, , , , , , , , , , , , , , , , , , ,	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	on Schedule O how this was done	12c		
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed SEE SCHEDULE O			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3))	only)	availal	ole
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	finan	cial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	MARK WHITE - 612-872-7060			
	1325 QUINCY STREET, NE, SUITE A1, MINNEAPOLIS, MN 55413			

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
- Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per	(do box		Pos heck	ition	than o	one n an	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of
	week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC/ 1099-NEC)	from related organizations (W-2/1099-MISC/ 1099-NEC)	other compensation from the organization and related organizations
(1) JOCELYN WYATT	40.00			.,				251 172	0	17 060
PRESIDENT	40.00			Х				351,173.	0.	17,069.
(2) SARAH HARTMAN	40.00	-						0.51 5.05	•	40 051
CO & EXPERIENCE OFFICER	40.00				Х			271,585.	0.	42,071.
(3) BERNAD OCHIENG OJWANG COUNTRY DIRECTOR	40.00					x		265,830.	0.	26,343.
(4) MARK WHITE	40.00							203,030.	•	20,343.
CHIEF FINANCIAL OFFICER	0.50	1		х				232,019.	0.	39,273.
(5) ADAN A. ADAR	40.00							232/0131	•	3372730
COUNTRY DIRECTOR	2000	1				x		226,273.	0.	34,585.
(6) JEREMY K. HALDEMAN	40.00									
DIR. OF GOV'T AFFAIRS & ADVOC.		1				x		170,654.	0.	36,015.
(7) GINA PAULETTE	40.00									•
DIRECTOR OF GLOBAL SUPPORT						x		132,458.	0.	20,714.
(8) RANDHIR SINGH	40.00									-
COUNTRY DIRECTOR (THROUGH 07/22)						Х		110,381.	0.	8,658.
(9) W. DABBS CAVIN	1.00									_
CHAIR		Х		Х				0.	0.	0.
(10) WHITNEY WILLIAMS	1.00									
VICE CHAIR	1.00	Х		Х				0.	0.	0.
(11) MARK DAYTON	1.00									
TREASURER		Х		Х				0.	0.	0.
(12) IMAD LIBBUS	1.00									
SECRETARY	1.00	Х		Х				0.	0.	0.
(13) PAUL BENNETT	1.00									
DIRECTOR		Х						0.	0.	0.
(14) BRENDA CASSELLIUS	1.00								_	_
DIRECTOR (BEG, 07/22)		Х						0.	0.	0.
(15) VANESSA HOLDEN	1.00									_
DIRECTOR	1 1 1 1	Х				_		0.	0.	0.
(16) MAHBOUB MAALIM	1.00	 								_
DIRECTOR	1 22	Х			_	_		0.	0.	0.
(17) MARTHA MACMILLAN	1.00	.,							_	_
DIRECTOR 232007 12-13-22		X						0.	0.	0 • Form 990 (2022)

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Form 990 (2022) All GIT									30 3241	UJJ rage
Part VII Section A. Officers, Directors, T	rustees, Key Emp	oloy	ees,	and	l Hig	ghes	t Co	ompensated Employee	s (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average hours per week	Position (do not check more than one box, unless person is both an officer and a director/trustee)				than dis both	an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(18) GREG PAGE DIRECTOR	1.00	Х						0.	0.	0.
(19) MAUREEN REED	1.00	Δ				\vdash		0.	0.	0.
DIRECTOR REED	1.00	х						0.	0.	0.
(20) VIRGINIA RUSTIQUE-PETTENI DIRECTOR	1.00	х						0.	0.	0.
(21) RICHARD VOELBEL DIRECTOR	1.00	х						0.	0.	0.
(22) MARY WHITNEY DIRECTOR	1.00	Х						0.	0.	0.
(23) YASMIN YONIS DIRECTOR	1.00	х						0.	0.	0.
1b Subtotal							•	1,760,373.	0.	224,728.
c Total from continuation sheets to Part								0.	0.	0.
d Total (add lines 1b and 1c)								1,760,373.	0.	224,728.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

the digamentation. Heport compensation for the calondar year change with or with	The organization of tax year.	
(A)	(B)	(C)
Name and business address	Description of services	Compensation
	<u>'</u>	- Componential
IDEO.ORG	UKRAINE RESPONSE	
44 SPEAR ST., SAN FRANCISCO, CA 94110	WORK	524,650.
ATOMIC DATA		,
250 MARQUETTE AVE., MINNEAPOLIS, MN 55401	IT SERVICES	362,964.
TENTHIRTY CONSULTING, 176 FULTON AVE.,		
TORONTO, ONTARIO, CANADA M4K 1Y3	STRATEGY & DESIGN	294,108.
SISTERS RISING WORLDWIDE	ACTIVITIES IN	
1884 RANDOLPH AVE., ST. PAUL, MN 55105	UKRAINE	253,934.
RESOLUTION GRAPHICS		
3770 DUNLAP AVE., ARDEN HILLS, MN 55112	PRINTING SERVICES	252,136.
2 Total number of independent contractors (including but not limited to those listed	d above) who received more than	
\$100,000 of compensation from the organization 13		
		- 000 ()

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Form 990 (2022) ALIGHT
Part VIII Statement of Revenue

		Check if Schedule O	contains a	a response o	or note to any lin	e in this Part VIII			
						(A)	(B)	(C)	(D)
						Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under
							iunction revenue	business revenue	sections 512 - 514
တ္ တ	1 a	Federated campaigns		1a					
Contributions, Gifts, Grants and Other Similar Amounts	b								
جَ ۾		Fundraising events							
fts, r A		Related organizations		1d					
ig ig		Government grants (contri		1e	54,050,685.				
Sin		All other contributions, gifts,			,,				
e Hi	'	similar amounts not included	-	ս 1f	26,923,419.				
Ë.	_				290,209.				
no n	g		lines 1a-1f	1g \$	230,203.	80,974,104.			
Oa	<u>n</u>	Total. Add lines 1a-1f			Business Code	00,374,104.			
	•	SUPPORT INCOME			900099	364,359.	364,359.		
ice	2 a				900099	20,265.	·		
er v	b	SAFERIDE INCOME					20,265.		
n S	С	TRANSLATION FEES			900099	17,075.	17,075.		
Jrar Re√	d								
Program Service Revenue	е								
-	f	All other program service	revenue						
\longrightarrow	g					401,699.			
	3	Investment income (include	ling divid	ends, intere	st, and				
						178,120.			178,120.
	4	Income from investment of		-	roceeds				
	5	Royalties							
				(i) Real	(ii) Personal				
	6 a	Gross rents	6a	23,344.					
	b	Less: rental expenses	6b	0.					
	С	Rental income or (loss)	6с	23,344.					
	d	Net rental income or (loss)) <u></u>			23,344.			23,344.
	7 a	Gross amount from sales of	(i)	Securities	(ii) Other				
		assets other than inventory	7a	110,240.	20,910.				
	b	Less: cost or other basis							
e		and sales expenses	7b	117,781.	0.				
ther Revenue	С	Gain or (loss)	7c	-7,541.	20,910.				
Re	d	Net gain or (loss)		<u></u>		13,369.			13,369.
ĕ		Gross income from fundraisir							
₹		including \$		_ of					
		contributions reported on	line 1c).	See					
		Part IV, line 18		8a					
	b	Less: direct expenses							
		Net income or (loss) from							
		Gross income from gamin		_					
		Part IV, line 19	-	I					
	b	Less: direct expenses							
	С	Net income or (loss) from	gaming a	ctivities					
		Gross sales of inventory, I							
		and allowances		I .	12,859.				
	b	Less: cost of goods sold		I .					
		Net income or (loss) from				-13,535.	-13,535.		
		()		,	Business Code		·		
snc	11 a	WRITE OFFS			900099	86,265.			86,265.
ne Tue		MISCELLANEOUS			900099	29,029.			29,029.
Miscellaneous Revenue		CREDIT CARD CASH BAC	CK		900099	28,511.			28,511.
Sc.	_	All other revenue			900099	30,784.			30,784.
Σ		Total. Add lines 11a-11d				174,589.			
	12	Total revenue. See instruction				81,751,690.	388,164.	0.	389,422.

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Form 990 (2022) ALIGHT Part IX Statement of Functional Expenses

Cooti	ion 501/c/(2) and 501/c/(4) argonizations must some	oloto all calumna. All ath	ov avaanisatiana muut aan	anlata aaluman (A)	
Secti	on 501(c)(3) and 501(c)(4) organizations must comp			пріете соіитті (А).	
	Check if Schedule O contains a respon	(A)	(B)	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations		СХРСПЗСЗ	general expenses	САРСПЗСЗ
•	and domestic governments. See Part IV, line 21	100,000.	100,000.		
2	Grants and other assistance to domestic				
_	individuals. See Part IV, line 22	102,198.	102,198.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	3,898,205.	3,898,205.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	979,697.		748,855.	230,842.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	25,900,758.	22,791,242.	2,194,350.	915,166.
8	Pension plan accruals and contributions (include			_	
	section 401(k) and 403(b) employer contributions)	294,714.	287,903.	6,046.	765.
9	Other employee benefits	4,560,136.	4,078,983.	348,751.	132,402.
10	Payroll taxes	1,042,017.	747,626.	195,735.	98,656.
11	Fees for services (nonemployees):				
а	Management	222 252	104 564	22.276	10.010
b	Legal	202,053.	101,764.	89,976.	10,313.
	Accounting	299,177.	205,473.	93,704.	
	Lobbying				
	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,	/ 212 /1E	2,366,168.	1,549,658.	207 500
40	column (A), amount, list line 11g expenses on Sch O.)	4,313,415. 665,420.		327,411.	397,589. 222,223.
12	Advertising and promotion	1,846,790.	1,500,813.	118,157.	227,820.
13	Office expenses	1,040,790.	1,300,013.	110,137.	221,020•
14	Information technology				
15 16	Royalties	2,016,639.	1,829,482.	135,406.	51,751.
17	OccupancyTravel	4,883,249.		351,731.	46,643.
18	Payments of travel or entertainment expenses	1,003,2130	1,101,0731	33177311	10,013
10	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	398,404.	298,121.	72,588.	27,695.
20	Interest	804.	804.	,	,
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	68,558.	34,383.	31,534.	2,641.
23	Insurance	296,822.	273,599.	16,228.	6,995.
24	Other expenses. Itemize expenses not covered	·			·
	above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.)				
а	PROGRAM SUPPLIES	12,470,990.		-79.	34.
b	CONSTRUCTION	2,687,689.	2,687,689.		
С	EDUCATION & TRAINING	1,464,039.	1,462,695.	1,344.	
d	EQUIPMENT PURCHASE	1,423,536.	1,158,028.	206,545.	58,963.
е	All other expenses	765,900.	688,628.	61,784.	15,488.
<u>25</u>	Total functional expenses. Add lines 1 through 24e	70,681,210.	61,685,500.	6,549,724.	2,445,986.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				000

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Form 990 (2022)
Part X Balance Sheet

Part 2	^_	Balance Sneet					
		Check if Schedule O contains a response or n	ote to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			12,449,577.	1	3,683,973
:	2	Savings and temporary cash investments	683,674.	2	15,291,338		
;	3	Pledges and grants receivable, net	26,634,016.	3	31,769,698		
4		Accounts receivable, net		1,049,449.	4	840,580	
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, sub					
		controlled entity or family member of any of th	ese perso	ons		5	
(6	Loans and other receivables from other disqua	alified per	sons (as defined			
		under section 4958(f)(1)), and persons describ	ed in sec	tion 4958(c)(3)(B)		6	
ပ္ ြ	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
₹ १	9	Prepaid expenses and deferred charges			1,175,236.	9	1,067,625
10	0a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	. 10a	960,382.			
	b	Less: accumulated depreciation		578,991.	130,776.		381,391
1	1	Investments - publicly traded securities			659,164.	11	918,154
1:	2	Investments - other securities. See Part IV, line	11		161 000	12	
1:	3	Investments - program-related. See Part IV, line			461,829.	13	
14	4	Intangible assets	256 404	14	4 005 006		
1	5	Other assets. See Part IV, line 11			356,181.	15	1,975,796
	6	Total assets. Add lines 1 through 15 (must ed			43,599,902.	16	55,928,555
1		Accounts payable and accrued expenses		6,617,171.	17	7,539,063	
- 1		Grants payable	391,678.	18	41,210		
	9	Deferred revenue				19	
20		Tax-exempt bond liabilities				20	
2		Escrow or custodial account liability. Complete				21	
2	2	Loans and other payables to any current or for					
[trustee, key employee, creator or founder, sub		i i			
		controlled entity or family member of any of th		22			
2		Secured mortgages and notes payable to unre				23	
24		Unsecured notes and loans payable to unrelat Other liabilities (including federal income tax, p		T T		24	
2	. 5	parties, and other liabilities not included on lin	•				
		of Schedule D	es 17-24)	. Complete Part A	0.	25	1,221,746
20	6	Total liabilities. Add lines 17 through 25			7,008,849.		8,802,019
		Organizations that follow FASB ASC 958, cl			7,000,0130	20	0,002,023
es		and complete lines 27, 28, 32, and 33.					
<u> </u>	7	Net assets without donor restrictions	3,121,748.	27	3,882,959		
ğ 2	8	Net assets with donor restrictions	33,469,305.	28	43,243,577		
		Organizations that do not follow FASB ASC					
<u> </u>		and complete lines 29 through 33.					
5 2	9	Capital stock or trust principal, or current fund	s			29	
Set 3		Paid-in or capital surplus, or land, building, or				30	
ў з	1	Retained earnings, endowment, accumulated		T T		31	
Net Assets or Fund Balances S S S S S S	2	Total net assets or fund balances		T T	36,591,053.	32	47,126,536
~ 3		Total liabilities and net assets/fund balances			43,599,902.	33	55,928,555

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Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI	<u></u>			
1	Total revenue (must equal Part VIII, column (A), line 12)	1	81,75		
2	Total expenses (must equal Part IX, column (A), line 25)	2	70,68		
3	Revenue less expenses. Subtract line 2 from line 1	3	11,07		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	36,59		
5	Net unrealized gains (losses) on investments	5	-53	4,9	97.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	47,12	6,5	36.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a	X	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requir				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	X	
			Form	990	(2022)

SCHEDULE A

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2022

Open to Public Inspection

Employer identification number

								6-3241033
Part I	Reason for Public (Charity Status.	(All organizations must c	omplete th	nis part.) S	ee instructions	· · · · · · · · · · · · · · · · · · ·	
The organ	nization is not a private found							
1 🗂								
2	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).)							
3	A hospital or a cooperative				(b)(1)(A)(ii	ii).		
4	A medical research organiz					•	(iii) Enter	the hospital's name
- Ш	city, and state:	acion operated in con	njanotion with a noophar	400011004	000110	17 O(B)(1)(A)	iniji Lincon	the respitate marie,
5	An organization operated for	or the benefit of a col	llege or university owned	or operate	ed by a go	vernmental ur	it describe	ad in
у	section 170(b)(1)(A)(iv). (0		nege of university owned	or operati	cd by a gc	overninental di	it describe	5 4 III
e 🗀			aantal unit daaaribad in	postion 17	70/6//4// 8\	(A)		
6 <u> </u>	A federal, state, or local go							aublia dagaribad ia
/ A	An organization that norma		ntial part of its support if	om a gove	ernmentai	unit or from th	e generai p	public described in
• 🗀	section 170(b)(1)(A)(vi). (C		(4)(A)(1) (O					
8	A community trust describe							
9 📖	An agricultural research org	-			-		-	-
	or university or a non-land-o	grant college of agric	ulture (see instructions).	Enter the i	name, city	, and state of t	ne college	eor
40 🖂	university:	. (4)						
10	An organization that norma							
	activities related to its exen		•	` '			• •	•
	income and unrelated busin		(less section 511 tax) fro	m busines	sses acqui	red by the org	anization a	after June 30, 1975.
$ egin{array}{c} $	See section 509(a)(2). (Co							
11	An organization organized a							
12	An organization organized a	•	•	-			-	• •
	more publicly supported or	-						Check the box on
_	lines 12a through 12d that	• •					-	
a	Type I. A supporting orga	· · · · · · · · · · · · · · · · · · ·	·	•	-			
	the supported organization			majority o	of the direc	ctors or trustee	s of the su	upporting
_	organization. You must o	complete Part IV, Se	ections A and B.					
b L	☐ Type II. A supporting org	anization supervised	l or controlled in connect	ion with its	s supporte	ed organization	(s), by hav	/ing
	control or management o	of the supporting orga	anization vested in the sa	ame perso	ns that co	ntrol or manag	e the supp	oorted
	organization(s). You mus	t complete Part IV,	Sections A and C.					
с	Type III functionally inte	grated. A supporting	g organization operated	in connect	tion with, a	and functionall	y integrate	ed with,
	its supported organization	n(s) (see instructions)). You must complete F	Part IV, Se	ctions A,	D, and E.		
d L	Type III non-functionally	y integrated. A supp	oorting organization oper	ated in cor	nnection v	vith its support	ed organiz	zation(s)
	that is not functionally int	tegrated. The organiz	zation generally must sati	sfy a distr	ibution red	quirement and	an attentiv	veness
	requirement (see instruct	ions). You must con	mplete Part IV, Sections	A and D,	and Part	V.		
e	Check this box if the orga	anization received a v	written determination from	m the IRS	that it is a	Type I, Type I	, Type III	
	functionally integrated, or	r Type III non-function	nally integrated supportir	ng organiz	ation.			
f Ent	er the number of supported o	organizations						
	vide the following information							
	(i) Name of supported	(ii) EIN	(iii) Type of organization (described on lines 1-10	in your governi	nization listed ng document?	(v) Amount of	,	(vi) Amount of other
	organization		above (see instructions))	Yes	No	support (see in	structions)	support (see instructions)
Total								

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support							
Cale	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total	
1	Gifts, grants, contributions, and							
	membership fees received. (Do not							
	include any "unusual grants.")	59606207.	51052552.	62172252.	61903840.	80974104.	315708955	
2	Tax revenues levied for the organ-							
	ization's benefit and either paid to							
	or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3	59606207.	51052552.	62172252.	61903840.	80974104.	315708955	
	The portion of total contributions							
_	by each person (other than a							
	governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11,							
	column (f)							
6	Public support. Subtract line 5 from line 4.						315708955	
	ction B. Total Support						513700333	
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total	
	Amounts from line 4		51052552	62172252	61903840	80974104	315708955	
	Gross income from interest,			0		000/12020		
Ū	dividends, payments received on							
	securities loans, rents, royalties,							
	and income from similar sources	73,491.	86 089.	111,727.	89 239	201 464	562,010.	
0	Net income from unrelated business	75,451.	00,003.	111,7276	05,255.	201,404.	302,010.	
9								
	activities, whether or not the							
40	business is regularly carried on							
10	Other income. Do not include gain							
	or loss from the sale of capital	96 107	115,355.	15 096	178,739.	17/ 590	560 066	
	assets (Explain in Part VI.)	00,197.	113,333.	13,000.	170,739.		316840931	
	Total support. Add lines 7 through 10		`				,861,726.	
	Gross receipts from related activities,		,				,001,720.	
13	First 5 years. If the Form 990 is for the							
900	organization, check this box and stop							
	ction C. Computation of Publi			I		44	99.64 %	
	Public support percentage for 2022 (I					14	00 44	
	Public support percentage from 2021					15		
10a	33 1/3% support test - 2022. If the	-						
	stop here. The organization qualifies		•					
D	33 1/3% support test - 2021. If the							
	and stop here. The organization qual							
17a	10% -facts-and-circumstances test	_						
	and if the organization meets the fact			=	· ·	VI how the organiz	zation	
	meets the facts-and-circumstances to	-	•	*	-			
b	10% -facts-and-circumstances test	_					10% or	
	more, and if the organization meets the				-			
	organization meets the facts-and-circle				•			
18	Private foundation. If the organization	on did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a			
	Schedule A (Form 990) 2022							

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A	A. Public Support						
Calendar yea	r (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1 Gifts, g	grants, contributions, and						
membe	ership fees received. (Do not						
include	e any "unusual grants.")						
mercha formed any act	receipts from admissions, andise sold or services per- I, or facilities furnished in tivity that is related to the zation's tax-exempt purpose						
3 Gross	receipts from activities that						
are not	t an unrelated trade or bus- under section 513						
	venues levied for the organ-						
	's benefit and either paid to						
	ended on its behalf						
	lue of services or facilities						
furnish	ed by a governmental unit to ganization without charge						
6 Total.	Add lines 1 through 5						
7a Amoun	nts included on lines 1, 2, and						
3 recei	ved from disqualified persons						
from othe exceed th	included on lines 2 and 3 received er than disqualified persons that ne greater of \$5,000 or 1% of the on line 13 for the year						
	nes 7a and 7b					+	+
	support. (Subtract line 7c from line 6.)						
Section E	3. Total Support						
	r (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
	nts from line 6	(4) 2010	(6) 2013	(6) 2020	(4) 2021	(6) 2022	(i) Total
I0a Gross i dividen securiti	income from interest, Ids, payments received on Ies loans, rents, royalties, Come from similar sources						
b Unrelate	ed business taxable income						
•	ction 511 taxes) from businesses d after June 30, 1975						
c Add lin	es 10a and 10b						
activitie whethe	come from unrelated business es not included on line 10b, er or not the business is rly carried on						
Other in or loss	ncome. Do not include gain from the sale of capital (Explain in Part VI.)						
	IPPORT. (Add lines 9, 10c, 11, and 12.)						
	years. If the Form 990 is for th	e organization's fi	rst, second, third.	fourth, or fifth tax	year as a section (501(c)(3) organizatio	on,
	this box and stop here	o .		,	•	()()	<i>'</i>
ection C	C. Computation of Public	c Support Per	rcentage				
	support percentage for 2022 (li			column (f))		15	
	support percentage from 2021					16	
	D. Computation of Inves						
	ment income percentage for 20			ne 13, column (f))		17	
	nent income percentage from 2					18	
	% support tests - 2022. If the	•					7 is not
	han 33 1/3%, check this box an						
b 33 1/39	% support tests - 2021. If the	organization did r	not check a box on	line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	
	is not more than 33 1/3%, chece foundation. If the organization		-	•		-	·····
∠v rivate	z rounuation. II the organization	л ото пог спеск а	DOX OF THE 14, 19	a. OF 180. CHECK II	na dox ado see in:	SHUGHOUS	I

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Schedule A (Form 990) 2022

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.

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- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
 - b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in Part VI.
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
_		
2		
0-		
3a		
3b		
0.0		
3с		
4a		
4b		
4c		
5a		
Ja		
5b		
5c		
6		
_		
7		
8		
9a		
9b		
9с		
10a		
401		
10b		

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	cupper and creations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
<u> </u>	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations		I I	
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the	_		
_	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	2		
Sec	supervised, or controlled the supporting organization. etion C. Type II Supporting Organizations			
	1011 01 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		103	140
•	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)	-		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The second second			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in	struction		
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	20		
h	that these activities constituted substantially all of its activities. Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,	2a		
b	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
		2b		
3	these activities but for the organization's involvement. Parent of Supported Organizations. Answer lines 3a and 3b below.	20		
a				
u	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b		- 55		
_	of its supported organizations? If "Ves." describe in Part VI the role played by the organization in this regard	3b		

Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Organ	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualify	ing trust on	Nov. 20, 1970 (<i>explain in</i>	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mu		·	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
_1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
_4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	ally integrate	ad Type III supporting orga	nization (see

Schedule A (Form 990) 2022

instructions).

					·g - ·
Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	ınızatıons _{(continu}	ıed)	
Secti	on D - Distributions				Current Year
1_	Amounts paid to supported organizations to accomplish exer	mpt purposes		_1_	
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	S	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive	•		
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2022 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount	Т	1	10	
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2022	ıs	(iii) Distributable Amount for 2022
1	Distributable amount for 2022 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2022 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2022				
а	From 2017				
b	From 2018				
С	From 2019				
d	From 2020				
е	From 2021				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2022 distributable amount				
i_	Carryover from 2017 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2022 from Section D,				
	line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2022 distributable amount				
	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2022, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2022. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2023. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
	Excess from 2018				
	Excess from 2019				
	Excess from 2020				
	Excess from 2021				
е	Excess from 2022				

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990 or Form 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

Employer identification number

Name of the organization 36-3241033 ALIGHT Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \$ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022) Page **2**

Name of organization Employer identification number

Part I	Contributors (see instructions). Use duplicate copies of Part I if add	litional space is needed.	
(a)	(b)	(c)	(d)
No. 1	Name, address, and ZIP + 4	* \$ \$ \$ 26 , 130 , 278	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ <u>16,993,743.</u>	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$	Person X Payroll
(a)	(b)	(c)	(d)
No. 4	Name, address, and ZIP + 4	* \$ 2 , 725 , 828	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$1,899,569.	Person X Payroll Noncash (Complete Part II for noncash contributions.)

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ALIGHT 36-3241033

Part II	Noncash Property (see instructions). Use duplicate copies of Part II	if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
223/53 11-15	00		Schedule B (Form 990) (2022)

Name of organization **Employer identification number** ALIGHT 36-3241033 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) \$ Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

Employer identification number 36-3241033 ALIGHT

Pai	rt I Organizations Maintaining Donor Advise organization answered "Yes" on Form 990, Part IV, Iir		nds or Accounts. Complete if the
	organization answered Tes On Form 990, Fait IV, III	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	(c) = contract contract	(a) a made and a data and a data and
2	Aggregate value of contributions to (during year)		
3			
4	Aggregate value of grants from (during year) Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor a	udvised funds
3	are the organization's property, subject to the organization's	_	
6	Did the organization inform all grantees, donors, and donor a		
Ü	for charitable purposes and not for the benefit of the donor of		
	· ·		
Pai			
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (for example, recrea		on of a historically important land area
	Protection of natural habitat	· —	on of a certified historic structure
	Preservation of open space	i reservati	or a certifica historic structure
2	Complete lines 2a through 2d if the organization held a quality	fied conservation contribution in the f	orm of a conservation easement on the last
_	day of the tax year.		Held at the End of the Tax Year
а			2a
b			
c	Number of conservation easements on a certified historic str		
d	Number of conservation easements included in (c) acquired a		
_			2d
3	Number of conservation easements modified, transferred, rel		
	year	, ,	, , ,
4	Number of states where property subject to conservation eas	sement is located	
5	Does the organization have a written policy regarding the per		g of
	violations, and enforcement of the conservation easements if		
6	Staff and volunteer hours devoted to monitoring, inspecting,		
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing cons	ervation easements during the year
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section	170(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation	on easements in its revenue and expe	ense statement and
	balance sheet, and include, if applicable, the text of the footr	note to the organization's financial sta	tements that describes the
D -	organization's accounting for conservation easements.	CARLES CONTRACTOR	Oller O're'ller Assets
Pai	rt III Organizations Maintaining Collections of		r Other Similar Assets.
	Complete if the organization answered "Yes" on Form		
1a	If the organization elected, as permitted under FASB ASC 95	•	
	of art, historical treasures, or other similar assets held for put	olic exhibition, education, or research	in furtherance of public
	service, provide in Part XIII the text of the footnote to its finan		
b	If the organization elected, as permitted under FASB ASC 95	•	
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in	furtherance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		\$
2	If the organization received or held works of art, historical tre		ncial gain, provide
	the following amounts required to be reported under FASB A		
а	Revenue included on Form 990, Part VIII, line 1		
<u>b</u>			
LHA	For Paperwork Reduction Act Notice, see the Instructions	s for Form 990.	Schedule D (Form 990) 2022

232051 09-01-22

4 Describe in Part XIII the intended uses of the organization's endowment funds. Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements		326,201.	30,139.	296,062.
d Equipment		113,173.	82,955.	30,218.
e Other		521,008.	465,897.	55,111.
Total. Add lines 1a through 1e. (Column (d) must ed	381,391.			

Schedule D (Form 990) 2022 ALIGHT		36	-3241033 Page 3
Part VII Investments - Other Securities.	5 000 D 1 N/ II	141 0 5 000 5 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
Complete if the organization answered "Yes"	_		
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G) (H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990. Part IV. line	11c. See Form 990. Part X. line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
	(1)		,
(2)			
(3)			
(4)			
(5)			
(6)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.	<u> </u>		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11d. See Form 990, Part X, line 15.	
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) lin	e 15.)		
Part X Other Liabilities.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25	1
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2) LEASE LIABILITY			1,221,746.
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990. Part X. col. (B) lin	e 25.)		1,221,746.

Schedule D (Form 990) 2022

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

	edule D (Form 990) 2022 ALIGHT				3241033 Page 4
Pai	rt XI Reconciliation of Revenue per Audited Financial Statemer	nts With	n Revenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total revenue, gains, and other support per audited financial statements			1	89,334,958.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	-534,997.		
b	Donated services and use of facilities	2b	8,118,265.		
С	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	7,583,268.
3	Subtract line 2e from line 1			3	81,751,690.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	81,751,690.
Pa	rt XII Reconciliation of Expenses per Audited Financial Stateme		th Expenses per P	letur	n.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total expenses and losses per audited financial statements			1	78,799,475.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	8,118,265.		
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	8,118,265.
3	Subtract line 2e from line 1			3	70,681,210.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	0.
5	THIS HIGH COURT OF THE TELL			5	70,681,210.
	rt XIII Supplemental Information.				
	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I			; Part :	X, line 2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addit	tional info	rmation.		
PAF	RT V, LINE 4:				
	TOWN THE 2 CERTIFIED THROUGHTHE STITLE CIVILIAN	D = 0.1			
AL.	IGHT HAS 3 SEPARATE ENDOWMENTS WITH SIMILAR	. REQU	JIREMENTS. T.	HE.	EARNINGS
~ ~ ~	N DE HOED WITHH ADDROVAL EOD OUDDENM EMEDOEN			שמם	7 T37
CAI	N BE USED WITH APPROVAL FOR CURRENT EMERGEN	CY OF	PERATIONS. C	ERT.	AIN
7 1 <i>60</i>	NINE OF THE OPICIAL ENDOUMENED ON DE HOED	TIOD.	EMEDOENOV D		DD WIMII
AMC	OUNTS OF THE ORIGINAL ENDOWMENT CAN BE USED	FOR	EMERGENCY R	<u> 617 T.</u>	EF WITH
	TO DECLITE WENT TO MAKE THE ENDOWNEND WHOLE W		CONTEC ADE D		TVDD
THI	E REQUIREMENT TO MAKE THE ENDOWMENT WHOLE W	HEN I	MONIES ARE R	ECE	TAED.
D 7 T					
PAI	RT X, LINE 2:				
⊏∕ਾ	ס מוא ל 20 ב באום שות השתואים אוני מוחים אוני מוחים	7 T T C T	שגיים כו כוואג חונ	ים.	ENMTMT E C
r Of	R THE YEARS ENDED MARCH 31, 2023 AND 2022,	чптер	יי שאט עבּרא.	. لان	THITITO
זגט	VE DOCUMENTED THEIR CONSIDERATION OF FASB A	SC 7/	10_10 TNCOM	ית קו	አ አድሪ
1147/	A POCOMENIED INETY CONSTDERATION OF LASE A	DC /4	EU TU, TINCOM	11 ئ	UVED' IUWI
PRC	OVIDES GUIDANCE FOR REPORTING UNCERTAINTY I	N INC	COME TAXES A	ND .	HAVE
`	,		Li		·

DETERMINED THAT NO MATERIAL UNCERTAIN TAX POSITIONS QUALIFY FOR EITHER

Schedule D (Form 990) 2022	ALIGHT	36-3241033	Page 5
Schedule D (Form 990) 2022 Part XIII Supplemental Information	rmation (continued)		
	(00.11.11.100)		
-			
-			

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Employer identification number

ALIGHT 36-3241033 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Part I Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, X Yes the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (e) If activity listed in (d) (a) Region (b) Number of (c) Number of (d) Activities conducted in the region (f) Total employees, agents, and expenditures offices (by type) (such as, fundraising, prois a program service, for and in the region gram services, investments, grants to describe specific type independent investments contractors of service(s) in the region recipients located in the region) in the region in the region EUROPE (INCLUDING GRANTS TO RECIPIENTS ICELAND & GREENLAND) 0 LOCATED IN REGION 1,796,614. RUSSTA AND GRANTS TO RECIPIENTS NEIGHBORING STATES 0 0 LOCATED IN REGION 1,386,076. GRANTS TO RECIPIENTS 0 0 LOCATED IN REGION SOUTH ASIA 289,035. GRANTS TO RECIPIENTS LOCATED IN REGION SUB-SAHARAN AFRICA 0 0 426,479. CENTRAL AMERICA AND THE CARIBBEAN 0 1 PROGRAM ACTIVITIES COMMUNITY DEVELOPMENT 523,193. HEALTH SERVICES EMERGENCY RESPONSE. INFECTIOUS DISEASE EAST ASTA AND THE PACIFIC 0 2 PROGRAM ACTIVITIES PREVENTION AND 2,915,633. EUROPE (INCLUDING ICELAND & GREENLAND) 0 PROGRAM ACTIVITIES EMERGENCY RESPONSE 65,591. EMERGENCY RESPONSE AND COMMUNITY DEVELOPMENT 0 NORTH AMERICA 1 PROGRAM ACTIVITIES 5,865. 0 5 7,408,486. 3 a Subtotal **b** Total from continuation 0 56,012,317. sheets to Part I Totals (add lines 3a 63,420,803.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2022

232071 10-17-22

and 3b)

SEE PART V FOR COLUMN (E) DESCRIPTIONS

Schedule F (Form 990) ALIGHT 36-3241033 Page 1

Schedule F (Form 990)	ALIGHT			36-32410	33 Page 1
Part I Continuation	on of Activitie	s per Regior	1. (Schedule F (Form 990), Part I, line	3)	
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
RUSSIA AND NEIGHBORING STATES	0	1	PROGRAM ACTIVITIES	EMERGENCY RESPONSE	11,533,044.
NEIGHBORING STATES	0		FROGRAM ACTIVITIES	EMERGENCI RESPONSE	11,555,044.
				FORMAL AND NON-FORMAL	
SOUTH ASIA	0	1	PROGRAM ACTIVITIES	EDUCATION (PRIMARY	782,265.
				HEALTH CARE (PRIMARY AND REPRODUCTIVE HEALTH), INFECTIOUS	
SUB-SAHARAN AFRICA	0	6	PROGRAM ACTIVITIES	DISEASE PREVENTION,	43,697,008.
Totals	<u> </u>	8			56,012,317.

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	213,684.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	13,985.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND & GREENLAND)	EMERGENCY RESPONSE	5,096.	MIDE	0.		
		GREENLAND)	EMERGENCI RESPONSE	3,096.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	24,685.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	13,504.	WIRE	0.		
				,				
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	12,500.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	5,551.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND & GREENLAND)	EMERGENCY RESPONSE	11,203.	WIRE	0.		
2 Enter total number of			recognized as charities by the f		1	٠٠]		1

2	Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax
	exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
3	Enter total number of other organizations or entities

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Part II Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	10,952.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &	EMEDGENGY DEGRONGE	E4 020	MIDE			
		GREENLAND)	EMERGENCY RESPONSE	54,020.	WIKE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	25,000.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	8,000.	WIRE	0.		
		EUDODE / INGLUDING						
		EUROPE (INCLUDING ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	16,742.	WIRE	0.		
		,						
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	7,797.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &	EMEDGENGY DEGRONGE	11 225				
		GREENLAND)	EMERGENCY RESPONSE	11,225.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	21,659.	WIRE	0.		
				,				
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	34,715.	WIRE	0.		

	(FOITH 990)	7101011	=			50 52			Faye Z
Part II	Continuation of	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name o	of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
			EUROPE (INCLUDING						
			ICELAND &						
			GREENLAND)	EMERGENCY RESPONSE	8,000.	WIRE	0.		
			EUROPE (INCLUDING						
			ICELAND &						
			GREENLAND)	EMERGENCY RESPONSE	15,000.	WIRE	0.		
			EUROPE (INCLUDING						
			ICELAND &	EMEDGENGY DEGRONGE	0 222				
			GREENLAND)	EMERGENCY RESPONSE	8,333.	WIRE	0.		
			EUROPE (INCLUDING						
			ICELAND &						
			GREENLAND)	EMERGENCY RESPONSE	7,619.	WIRE	0.		
			EUROPE (INCLUDING						
			ICELAND & GREENLAND)	EMERGENCY RESPONSE	20,851.	MIDE	0.		
			GREENLAND)	EMERGENCI RESPONSE	20,851.	WIRE	0.		
			EUROPE (INCLUDING						
			ICELAND &						
			GREENLAND)	EMERGENCY RESPONSE	117,879.	WIRE	0.		
			TUDODE / TNGL UDING						
			EUROPE (INCLUDING ICELAND &						
			GREENLAND)	EMERGENCY RESPONSE	49,740.	WIRE	0.		
					,				
			EUROPE (INCLUDING						
			ICELAND &						
			GREENLAND)	EMERGENCY RESPONSE	23,653.	WIRE	0.		
			EUROPE (INCLUDING						
			ICELAND &						
			GREENLAND)	EMERGENCY RESPONSE	29,212.	WIRE	0.		

Scriedule F (FOITH 8					30 32			ray e z
Part II Contin	uation of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of orgar	(b) IRS code section and EIN (if applicable)	I ICI REGION	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	33,144.	WIRE	0.		
		EUDODE / INGLUDING						
		EUROPE (INCLUDING ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	7,737.	WIRE	0.		
			EIIERODIOT RESTORES	7,737.	NIKE .	· ·		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	11,085.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	12,443.	WIRE	0.		
		,				3.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	9,969.	WIRE	0.		
		EUROPE (INCLUDING ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	35,772.	WIRE	0.		
			EMERICANCE RESIGNATION	33,772.	NIKE .			
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	19,970.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND & GREENLAND)	EMERGENCY RESPONSE	32,697.	WIRE	0.		
		OTTOMBUMD /	DILLIONICI REDICIONE	32,037.		J .		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	6,425.	WIRE	0.		

Schedule F (Form 990)	ALIGH	T			36-32	41033		Page 2
Part II Continuation of	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1))	_
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING ICELAND & GREENLAND)	EMERGENCY RESPONSE	10,951.	WTRE	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	EMERGENCY RESPONSE	5,778.		0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	EMERGENCY RESPONSE	45,295.	WIRE	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	EMERGENCY RESPONSE	8,238.	WIRE	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	EMERGENCY RESPONSE	6,161.	WIRE	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	EMERGENCY RESPONSE	7,340.	WIRE	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	EMERGENCY RESPONSE	10,361.	WIRE	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	EMERGENCY RESPONSE	36,902.	WIRE	0.		
		EUROPE (INCLUDING ICELAND & GREENLAND)	EMERGENCY RESPONSE	6,332.	WIRE	0.		

Part II Continuation of	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1	1)	r ago z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(a) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING						
		ICELAND & GREENLAND)	EMERGENCY RESPONSE	50,657.	WIDE	0.		
		GREENLAND /	EMERGENCI RESPONSE	30,037.	WIKE	0.		+
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	17,942.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &				_		
		GREENLAND)	EMERGENCY RESPONSE	39,257.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
			EMERGENCY RESPONSE	9,919.	 WIRE	0.		
		·		,				
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	9,920.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	18,500.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	10,900.	WIRE	0.		<u> </u>
		EUROPE (INCLUDING						
		ICELAND &						
			EMERGENCY RESPONSE	14,178.	 WIRE	0.		
		,						
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	10,000.	WIRE	0.		

Schedule F (Form 990)	7111 1 011					41033		ray e z
Part II Continuation	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	66,609.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	10,284.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND & GREENLAND)	EMERGENCY RESPONSE	6,839.	WIDE	0.		
		OKEDNE MD /	EMERGENCI RESIGNSE	0,033.	WIKE	Ŭ.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	5,752.	WIRE	0.		
		THE COLUMN TWO IS NOT						
		EUROPE (INCLUDING ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	14,980.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	83,039.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	31,689.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING	EMEDGENOV DEGDONGE	21 221	MIDE			
		STATES	EMERGENCY RESPONSE	31,331.	MTKE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	38,403.	WIRE	0.		

Scriedule F (FOITH 990)	71111011					11033		ray e z
Part II Continuation of	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	22,338.	WIRE	0.		
				, -				
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	10,000.	WIRE	0.		
		RUSSIA AND NEIGHBORING						
		STATES	EMERGENCY RESPONSE	10,531.	WIRE	0.		
			INDICENCE RESPONSE	10,331.	WINE .			
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	34,302.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING	EMEDGENOV DEGDONGE	10 276				
		STATES	EMERGENCY RESPONSE	10,376.	WIKE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	9,817.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING				_		
		STATES	EMERGENCY RESPONSE	11,858.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	9,882.	WIRE	0.		
				, -				
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	5,564.	WIRE	0.		

Part II Continuation of	of Grants and Other	Assistance to Organiza	tions or Entities Outside the l	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		DUGGIA AND						
		RUSSIA AND NEIGHBORING						
			EMERGENCY RESPONSE	35,733.	WIRE	0.		
				33,753.				
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	21,815.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING STATES	EMERGENCY RESPONSE	12,893.	WIDE	0.		
		SIRIES	EMERGENCI RESPONSE	12,093.	WIKE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	10,365.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING	EMEDGENGY DEGDONGE	11 070	turn II	0		
		STATES	EMERGENCY RESPONSE	11,070.	WIKE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	35,371.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING			L			
		STATES	EMERGENCY RESPONSE	20,343.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING						
			EMERGENCY RESPONSE	20,508.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	47,169.	WIRE	0.		

Part II Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line	1)	r ugo z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND						
		NEIGHBORING					FOOD AND HYGIENE	
			EMERGENCY RESPONSE	0.		18,582.	SUPPLIES	DIRECT PURCHASE
		RUSSIA AND						
		NEIGHBORING					FOOD AND HYGIENE	
			EMERGENCY RESPONSE	0.		8,512.	SUPPLIES	DIRECT PURCHASE
		RUSSIA AND						
		NEIGHBORING					FOOD AND HYGIENE	
		STATES	EMERGENCY RESPONSE	0.		5,356.	SUPPLIES	DIRECT PURCHASE
		RUSSIA AND						
		NEIGHBORING					FOOD AND HYGIENE	
		STATES	EMERGENCY RESPONSE	0.		11,163.	SUPPLIES	DIRECT PURCHASE
		RUSSIA AND						
		NEIGHBORING STATES	EMERGENCY RESPONSE	6,279.	WIDE	0.		
		STATES	EMERGENCI RESPONSE	0,279.	MIKE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	5,237.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING						
			EMERGENCY RESPONSE	25,467.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING		04 00-	l	_		
		STATES	EMERGENCY RESPONSE	21,085.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	11,164.	WIRE	0.		

Scriedule F (Form 990)	71111011	-				41000		raye z
Part II Continuation of	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	18,766.	WIRE	0.		
		Dugger and						
		RUSSIA AND NEIGHBORING						
		STATES	EMERGENCY RESPONSE	19,500.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	50,340.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	6,000.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING	EMED GENGY DEGRONGE	25 145				
		STATES	EMERGENCY RESPONSE	25,147.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	10,230.	WIRE	0.		
		Dugges and						
		RUSSIA AND NEIGHBORING						
		STATES	EMERGENCY RESPONSE	11,458.	WIRE	0.		
				,		-		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	12,341.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	5,155.	WIRE	0.		

Part II Continuation of	f Grants and Other	Assistance to Organiza	tions or Entities Outside the I	United States.	(Schedule F (Form 9	90), Part II, line 1)	r ugo z
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	22,355.	WIRE	0.		
		RUSSIA AND NEIGHBORING						
		STATES	EMERGENCY RESPONSE	6,800.	WIRE	0.		
		RUSSIA AND NEIGHBORING						
		STATES	EMERGENCY RESPONSE	6,412.	WIRE	0.		
		RUSSIA AND NEIGHBORING STATES	EMERGENCY RESPONSE	5,539.	WIDE	0.		
		STATES	EMERGENCI RESPONSE	5,539.	WIRE	0.		
		RUSSIA AND NEIGHBORING						
		STATES	EMERGENCY RESPONSE	27,903.	WIRE	0.		
		RUSSIA AND NEIGHBORING STATES	EMERGENCY RESPONSE	5,040.	WIRE	0.		
		RUSSIA AND NEIGHBORING STATES	EMERGENCY RESPONSE	16,590.	WIRE	0.		
		RUSSIA AND NEIGHBORING STATES	EMERGENCY RESPONSE	42,024.		0.		
		RUSSIA AND NEIGHBORING STATES	EMERGENCY RESPONSE	22,419.		0.		

Scriedule F (FOITH 990)	71111011	_			30 02	41000		Faye Z
Part II Continuation	of Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1)	
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV appraisal, other)
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	10,183.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING STATES	EMERGENCY RESPONSE	22 500	MIDE	0.		
		STATES	EMERGENCI RESPONSE	32,509.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	28,565.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING STATES	EMERGENCY RESPONSE	20 564	MIDE	0.		
		BIRIES	EMERGENCI RESPONSE	29,564.	WIKE	0.		
		EUROPE (INCLUDING						
		ICELAND &						
		GREENLAND)	EMERGENCY RESPONSE	250,000.	WIRE	0.		
		EUROPE (INCLUDING						
		ICELAND & GREENLAND)	EMERGENCY RESPONSE	142,000.	WIDE	0.		
		GREENLAND)	EMERGENCI RESPONSE	142,000.	WIRE	0.		
		SOUTH ASIA	EDUCATION	289,035.	WIRE	0.		
		GUD GAUADAN						
		SUB-SAHARAN AFRICA	POLIO PREVENTION	99,246.	WIDE	0.		
		AFRICA	EODIO PREVENTION	33,240.	MIKE	0.		
		SUB-SAHARAN						
		AFRICA	PSYCHOSOCIAL SUPPORT	110,775.	WIRE	0.		

Schedule F (Form 990)	ALIGH	Т			36-32	41033		Page 2
Part II Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line	1)	1
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN						
		AFRICA	PROTECTION	193,458.	WIRE	0.		
		SUB-SAHARAN						
		AFRICA	SHELTER	23,000.	WIRE	0.		
		RUSSIA AND						
		NEIGHBORING						
		STATES	EMERGENCY RESPONSE	254,000.	WIRE	0.		
		EUROPE (INCLUDING					WINTER	
		ICELAND &					CLOTHING/BOOTS	
		GREENLAND)	EMERGENCY RESPONSE	0.		14,910.	ETC	DIRECT PURCHASE

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (d) Amount of (e) Manner of cash disbursement (c) Number of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant noncash noncash assistance assistance

Schedule F (Form 990) 2022 ALIGHT 36-3241033 Page 4

Part IV Foreign Forms Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes." 1 the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign X Yes No Corporation (see Instructions for Form 926) 2 Did the organization have an interest in a foreign trust during the tax year? If "Yes." the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a Yes X No U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) 3 Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes." the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Yes X No Certain Foreign Corporations (see Instructions for Form 5471) 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Yes X No Fund (see Instructions for Form 8621) 5 Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes." the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Yes X No Foreign Partnerships (see Instructions for Form 8865) 6 Did the organization have any operations in or related to any boycotting countries during the tax year? If

"Yes," the organization may be required to separately file Form 5713, International Boycott Report (see

Instructions for Form 5713; don't file with Form 990)

Schedule F (Form 990) 2022

Yes X No

Part V | Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

TO EFFECTIVELY MONITOR GRANT ACTIVITIES AND IDENTIFY POTENTIAL PROBLEMS IN A TIMELY MANNER, ALIGHT USES A LAYERED APPROACH INVOLVING STAFF AND SYSTEMS AT ALL LEVELS OF THE ORGANIZATION.

FOR PROGRAM MONITORING, ALIGHT EMPLOYS VARIOUS MEANS OF ONGOING MONITORING AND EVALUATIONS SYSTEMS DEPENDING ON THE COUNTRY PROGRAM AND THE PROJECT. IN GENERAL HOWEVER, AT THE FIELD LEVEL, PROJECT STAFF KEEP DETAILED RECORDS OF ACTIVITIES AND SHARE THESE REGULARLY WITH OPERATIONAL, TECHNICAL AND MANAGEMENT STAFF AT BOTH THE COUNTRY PROGRAM HEAD OFFICE AND ALIGHT HEADQUARTERS. COUNTRY PROGRAMS AND HEADQUARTERS COLLABORATE CLOSELY ON DEVELOPMENT OF INTERNAL AND DONOR REPORTS EACH MONTH FOR SUBMISSION AS REQUIRED. CURRENTLY THIS APPROACH GATHERS THE APPROPRIATE AMOUNT OF INFORMATION AT EACH LEVEL WHILE ENGAGING ALL STAFF AT ALL LEVELS TO MEET CLEAR TARGETS. MANAGEMENT AND TECHNICAL STAFF REVIEW QUARTERLY REPORTS TO ENSURE THAT ACTIVITIES ARE PROCEEDING ON SCHEDULE AND THAT TARGETS ARE MET.

ALIGHT HAS ESTABLISHED AND DOCUMENTED ACCOUNTING AND ADMINISTRATIVE PROCEDURES AND POLICIES TO ENSURE ADEQUATE SYSTEMS OF INTERNAL CONTROL, SAFEGUARD THE RESOURCES OF THE ORGANIZATION, ENABLE THE PREPARATION OF ACCURATE AND TIMELY REPORTS, ENSURE RETENTION AND MAINTENANCE OF RECORDS AND ENSURE ADHERENCE TO GENERALLY ACCEPTED ACCOUNTING STANDARDS AND REGULATIONS. ALIGHT EMPLOYS THE USE OF AN ACCOUNTING SYSTEM WHICH ENABLES THE ALIGHT FINANCIAL DEPARTMENTS LOCATED AT BOTH ITS HEADQUARTER AND FIELD OFFICES TO TRACK COSTS AS RELATED TO ALL ASPECTS OF PROGRAM OPERATIONS. EXPENDITURES ARE MONITORED ON A MONTHLY BASIS AGAINST BUDGETS

Part V | Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

TO ENSURE APPROPRIATE CONTROL. ALIGHT IS AUDITED ANNUALLY BY A US GOVERNMENT-APPROVED INDEPENDENT AUDIT FIRM.

ALIGHT HEADQUARTERS IS RESPONSIBLE FOR FINANCIAL REPORT CONSOLIDATION. ALIGHT HEADOUARTERS IS ALSO RESPONSIBLE FOR TRANSFER OF FUNDS TO LOCAL OFFICES. ALL BANK ACCOUNTS USED BY ALIGHT OFFICES ARE OPERATED UNDER A JOINT SIGNATORY AUTHORIZATION AND THE CFO MUST APPROVE ALL NEW ACCOUNTS. ALIGHT CURRENTLY OPERATES BANK ACCOUNTS IN ALL ITS AREAS OF OPERATION. ALIGHT EMPLOYS THE USE OF DOCUMENTED PROCUREMENT AND ADMINISTRATIVE POLICIES AND PROCEDURES, WHICH OUTLINE SPECIFIC PROCUREMENT PROCEDURES AND AUTHORIZATION REQUIREMENTS, TRAVEL POLICIES AND OTHER GRANT COMPLIANCE REQUIREMENTS. IN AS MUCH AS POSSIBLE, PROCUREMENT IS COMPLETED IN THE FIELD, WITH FINAL APPROVAL FOR SIGNIFICANT TRANSACTIONS, AS OUTLINED IN A DELEGATION OF AUTHORITY POLICY, BY THE CFO, AND IF NECESSARY THE ALIGHT PRESIDENT UPON THEIR EXAMINATION OF THE REQUEST FOR VALIDITY, SUFFICIENCY OF FUNDING AND COMPLIANCE TO REGULATIONS.

PART I, LINE 3, COLUMN (E):

REGION: EAST ASIA AND THE PACIFIC

(E) SPECIFIC TYPES OF SERVICES IN REGION: HEALTH SERVICES, EMERGENCY RESPONSE, INFECTIOUS DISEASE PREVENTION AND MITIGATION

REGION: SUB-SAHARAN AFRICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: HEALTH CARE (PRIMARY AND REPRODUCTIVE HEALTH), INFECTIOUS DISEASE PREVENTION, WATER/SANITATION, SHELTER, PROTECTION, INCOME GENERATION, NUTRITION, EMERGENCY RESPONSE,

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Attach to Form 990. Go to www.irs.gov/Form990 for the latest information. Open to Public Inspection

Name of the organization ALIGHT							Employer identification number 36-3241033
Part I General Information on Grants a	nd Assistance						30 3212033
Does the organization maintain records to criteria used to award the grants or assist Describe in Part IV the organization's process.	stance? ocedures for monit	oring the use of grant	funds in the United	States.			X Yes No
Part II Grants and Other Assistance to I recipient that received more than \$\frac{1}{2}\$					anization answered "Y	es" on Form 990, Part	IV, line 21, for any
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
ORAM - ORGANIZATION FOR REFUGE,							
ASYLUM AND MIGRATION - 1325 QUINCY							
STREET NE #A1 - MINNEAPOLIS, MN							
55413	26-3748676	501(C)(3)	100,000.	0.			OPERATIONAL SUPPORT
2 Enter total number of section 501(c)(3) at3 Enter total number of other organizations	-		e line 1 table				1.

Schedule I (Form 990) 2022 ALIGHT 36-3241033 Page 2

	sistance to Domestic Individuals. ted if additional space is needed.	Complete if the	organization answe	ered "Yes" on Form 9	90, Part IV, line 22.	
(a) Type of gra	nt or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
FISCAL SPONSORSHIP		2	102,198.	0.		
Part IV Supplemental Inform	nation. Provide the information requ	uired in Part I, line	e 2; Part III, column	(b); and any other ac	dditional information.	
PART I, LINE 2:						
ALIGHT USES A LAY	ERED APPROACH INVO	OLVING BO	TH STAFF R	EVIEW ACTI	VITIES,	
REVIEW OF DOCUMEN	TATION AND REVIEW	OF FINAN	CIAL AND P	ROGRAMMATI	C REPORTS,	
WHERE REQUIRED. S	PECIFIC MONITORING	REQUIRE	MENTS WILL	DEPEND ON	THE	
ACTIVITIES, THE O	RGANIZATION, THE E	FUNDING M	ECHANISM A	ND THE SIZ	E OF THE	
AWARD.						

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

ALIGHT

AUGUST

AUGUST

ALIGHT

ALIGHT

36-3241033

Part I Questions Regarding Compensation

	att Quoduono negaramig compensation			
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef)		Yes	No
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	X	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	X	
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. X Compensation committee Written employment contract Independent compensation consultant X Compensation survey or study Form 990 of other organizations X Approval by the board or compensation committee			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
5	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			37
a	The organization?	6a		X
b	Any related organization?	6b		X
_	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			v
_	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			v
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		I

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of W	I-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) JOCELYN WYATT	(i)	351,173.	0.	0.	0.	17,069.	368,242.	0.
PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) SARAH HARTMAN	(i)	271,585.	0.	0.	13,634.	28,437.	313,656.	0.
CO & EXPERIENCE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) BERNAD OCHIENG OJWANG	(i)	265,830.	0.	0.	0.	26,343.	292,173.	0.
COUNTRY DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) MARK WHITE	(i)	232,019.	0.	0.	13,740.	25,533.	271,292.	0.
CHIEF FINANCIAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) ADAN A. ADAR	(i)	226,273.	0.	0.	8,845.	25,740.	260,858.	0.
COUNTRY DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) JEREMY K. HALDEMAN	(i)	170,654.	0.	0.	10,116.	25,899.	206,669.	0.
DIR. OF GOV'T AFFAIRS & ADVOC.	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) GINA PAULETTE	(i)	132,458.	0.	0.	7,671.	13,043.	153,172.	0.
DIRECTOR OF GLOBAL SUPPORT	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Page 2

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
PART I, LINE 1A:
FOR THE COUNTRY DIRECTORS LISTED ON THE FORM 990, PART VII THE EMPLOYMENT
CONTRACTS GENERALLY INCLUDE A HOUSING ALLOWANCE AND PROVISION FOR ANNUAL
HOME LEAVE ROUND TRIP TRANSPORTATION FOR THE EMPLOYEE AND IMMEDIATE FAMILY.
THIS BENEFIT HAS BEEN INCLUDED IN THE EMPLOYEES TAXABLE INCOME.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

2022

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

ALIGHT

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number 36-3241033

Par	rtI ∣ Ty	pes of Property								
			(a)	(b)	(c)		(d)			
			Check if	Number of	Noncash contrib		Method of de		•	
			applicable	contributions or	Form 990, Part VIII		noncash contribu	ition ar	mounts	S
1	Art Work	s of art		Tromb communica	Tomrood, rare viii	i, iii lo 1g				
2		rical treasures								
3		ional interests	-							
4		d publications								
5		ınd household goods								
6	Cars and	other vehicles								
7	Boats and	l planes								
8	Intellectua	al property								
9	Securities	- Publicly traded	X	48	290,	209.	FMV			
10	Securities	- Closely held stock								
11	Securities	- Partnership, LLC, or								
	trust inter	ests								
12	Securities	- Miscellaneous								
13		conservation contribution -								
	Historic st	ructures								
14		conservation contribution - Other								
15		e - Residential								
16		e - Commercial								
17		e - Other								
18		9S								
19		ntory								
20		medical supplies								
21		′								
22		artifacts								
23		specimens								
24	Archeolog	jical artifacts								
25	Other	()								
26	Other	()								
27	Other	()								
28	Other									
29	Number o	f Forms 8283 received by the organi	zation during	the tax year for c	ontributions					
	for which	the organization completed Form 82	83, Part V, D	onee Acknowledg	ement	29				
									Yes	No
30a	During the	e year, did the organization receive b	y contributio	n any property rep	orted in Part I, lines	1 throug	h 28, that it			
	must hold	for at least 3 years from the date of	the initial co	ntribution, and whi	ich isn't required to	be used t	for			
		urposes for the entire holding period		•	•			30a		Х
b		escribe the arrangement in Part II.								
31	,	•	policy that re	equires the review of	of any nonstandard	contribut	ions?	31	х	
	1 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 2a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash									
UZA	contribution	•		_	•			32a		х
h		ons? lescribe in Part II.						0Za		-2
	,		volume (a) fo	r a tupo of avoncit	for which cal man	o) io obs-	okod			
33	-	inization didn't report an amount in c	Joiuitiii (C) 10	a type of property	rior which column (a) is cried	,neu,			
	describe i		Alea lu - 4	fau Fauro 200	`		0.1	4 / -	- 000	0000
LHA	ror Pap	erwork Reduction Act Notice, see	the instruc	uons for Form 990	J.		Schedule M	ı (⊢orr	n 990)	2022

232142 09-09-22 Schedule M (Form 990) 2022

SCHEDULE O (Form 990)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2022
Open to Public Inspection

Internal Revenue Service

Name of the organization

ALIGHT

Employer identification number 36-3241033

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: AND INSIGHTS. FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES: SUDAN, UGANDA, RWANDA, PAKISTAN THAILAND BURMA, KENYA, SOUTH SUDAN SALVADOR, SOMALIA, COLOMBIA, MEXICO UKRAINE, CONGO (BRAZZAVILLE), JORDAN FORM 990, PART VI, SECTION B, LINE 11B: THE FORM 990 WAS PREPARED BY THE OUTSIDE ACCOUNTANTS AND REVIEWED AND APPROVED BY MANAGEMENT. THE FINANCE/AUDIT COMMITTEE REVIEWED AND APPROVED THE 990 PRIOR TO SENDING A FINAL ELECTRONIC COPY OF THE RETURN TO ALL BOARD MEMBERS PRIOR TO BEING FILED WITH THE IRS. FORM 990, PART VI, SECTION B, LINE 12C: ANY PERSON ENGAGED IN A CLOSE PERSONAL RELATION AS DEFINED BY THE ALIGHT CONFLICT OF INTEREST POLICY IS REQUIRED TO DISCLOSE SUCH RELATION AS IT IF IT HAS THE POTENTIAL TO INFLUENCE DECISIONS AROUND HIRING EDUCATION, ACCESS TO MATERIAL, MEDICINE, HEALTHCARE, OTHER FINANCIAL RESOURCES OR ANY OTHER GOODS OR SERVICES PROVIDED BY EMPLOYEES ARE PROHIBITED FROM PROVIDING ANY ASSISTANCE OR SERVICE THROUGH ANY ALIGHT PROGRAM, SUCH AS ACCESS TO MATERIALS, MEDICINE HEALTHCARE, MONEY OR OTHER FINANCIAL RESOURCES OR ANY OTHER GOODS OR SERVICES PROVIDED BY ALIGHT, TO ANYONE WITH WHOM THEY HAVE A CLOSE PERSONAL EMPLOYEES ARE ALSO PROHIBITED FROM SUPERVISING AND RELATIONSHIP.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2022 Page 2

Name of the organization
ALIGHT

Employer identification number 36-3241033

PARTICIPATING IN ANY HIRING, PROMOTION, AND EVALUATION DECISIONS, EITHER

DIRECTLY OR INDIRECTLY THAT MAY AFFECT AN INDIVIDUAL WITH WHOM THEY HAVE A

CLOSE PERSONAL RELATIONSHIP. EMPLOYEES WHO BELIEVE THIS POLICY IS BEING

VIOLATED ARE REQUIRED TO REPORT THE CONCERN. PERSONAL GAIN MAY RESULT NOT

ONLY IN CASES WHERE AN EMPLOYEE OR RELATIVE HAS A SIGNIFICANT OWNERSHIP IN

A FIRM WITH WHICH THE ALIGHT DOES BUSINESS BUT ALSO WHEN AN EMPLOYEE OR

RELATIVE RECEIVES ANY KICKBACK, BRIBE, SUBSTANTIAL GIFT, OR SPECIAL

CONSIDERATION AS A RESULT OF ANY TRANSACTION OR BUSINESS DEALINGS INVOLVING

THE ALIGHT. THE ACTIVITIES ARE STRICTLY PROHIBITED BY ALIGHT. VIOLATIONS

WILL BE CAUSE FOR IMMEDIATE TERMINATION AND, IF WARRANTED, LEGAL ACTION.

THE ORGANIZATION PERFORMS ANNUAL EXTERNAL AUDITS AND REGULAR INTERNAL

AUDITS TO EVALUATE ITS INTERNAL CONTROLS AND DETECT ANY CONFLICT OF

INTEREST. ALIGHT ALSO HAS A CONFIDENTIAL REPORTING MECHANISM FOR REPORTING

VIOLATIONS OF ITS POLICIES AND A WHISTLEBLOWER PROTECTION POLICY.

FORM 990, PART VI, SECTION B, LINE 15:

IN DETERMINING THE PRESIDENT/CEO'S SALARY, THE COMPENSATION COMMITTEE OF
THE BOARD CONSIDERS MARKET SURVEY DATA OF COMPARABLE POSITIONS AND THE
PRESIDENT'S PERFORMANCE. THE MARKET SURVEY DATA INCLUDES INFORMATION ON
SALARIES OF CEOS OF COMPARABLE INSTITUTIONS, AS REPORTED ON CHARITY
NAVIGATOR AND REPORTED IN THE ANNUAL INSIDE NGO SURVEY WHICH INCLUDES DATA
ON SALARIES OF POSITIONS IN INTERNATIONAL NON-GOVERNMENTAL ORGANIZATIONS IN
THE HUMANITARIAN RELIEF AND DEVELOPMENT SECTOR. A FORMAL PERFORMANCE
EVALUATION IS ALSO CONDUCTED ANNUALLY. ALL DECISIONS ARE DOCUMENTED IN THE
BOARD MINUTES. THE LAST COMPENSATION REVIEW TOOK PLACE IN APRIL 2023.

A SALARY REVIEW OF KEY POSITIONS IS CONDUCTED ANNUALLY TO DETERMINE MARKET

COMPETIVENESS AND INTERNAL EQUITY CONCERNS. MARKET SURVEY DATA IS GATHERED

Sebestia O (Form 200) 2005

Schedule O (Form 990) 2022 Page 2

Name of the organization **Employer identification number** ALIGHT 36-3241033 FROM VARIOUS SOURCES, DEPENDING UPON THE POSITION, BUT THE PRIMARY SURVEY COMPARISON DATA USED IS FROM THE ANNUAL INSIDE NGO SURVEY OF POSITIONS IN INTERNATIONAL NON-GOVERNMENTAL ORGANIZATIONS IN THE HUMANITARIAN RELIEF AND DEVELOPMENT SECTOR. THE POSITIONS ARE ALSO REVIEWED BY HUMAN RESOURCES TO DETERMINE IF ANY INTERNAL INEQUITIES EXIST AMONG POSITIONS. THE MARKET AND INTERNAL EQUITY DATA IS PRESENTED TO THE INDEPENDENT BOARD WHO MAKES THE FINAL DECISION ON COMPENSATION BASED ON THIS DATA PRESENTED TO THEM AND THE INDIVIDUAL PERFORMANCE OF THE EMPLOYEE. PERFORMANCE EVALUATIONS ARE CONDUCTED ON AN ANNUAL BASIS. FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990: AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS MO, MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY FORM 990, PART VI, SECTION C, LINE 19: THE GOVERNING DOCUMENTS AND CONFLICT OF INTEREST POLICY ARE AVAILABLE TO THE PUBLIC UPON REQUEST. THE FINANCIAL STATEMENTS ARE PUBLISHED ONLINE AS PART OF OUR ANNUAL REPORT AND ARE AVAILABLE UPON REQUEST.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

ALIGHT						<u> 36-32410</u>	33	
Part I Identification of Disregarded Entities. Comple	ete if the organization answered "Yes'	on Form 990, Part IV, line 3	33.					
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state of foreign country)	me End-of-yea		ts Direct control entity)	
	_							
Part II Identification of Related Tax-Exempt Organizations during the tax year.	ations. Complete if the organization	answered "Yes" on Form 99	0, Part IV, line 34, l	pecause it had one	or more	related tax-exer	mpt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	1	(f) ct controlling entity	Section 5 contr	
				501(c)(3))			Yes	No
QUESTSCOPE, LTD 36-3936979 1325 QUINCY STREET, NE, SUITE A1	HUMANITARIAN EDUCATIONAL							
MINNEAPOLIS, MN 55413	PROGRAMS	ILLINOIS	501(C)(3)	LINE 7	ALIGHT		Х	
QUESTSCOPE - 98-1069488								
71-75 SHELTON STREET	HUMANITARIAN EDUCATIONAL							
LONDON, UNITED KINGDOM WC2H 9JQ	PROGRAMS	UNITED KINGDOM	N/A	N/A	ALIGHT		Х	
ORAM - ORGANIZATION FOR REFUGEE ASYLUM &								
MIGRATION - 26-3748676, 1325 QUINCY STREET,	HUMANITARIAN EDUCATION AND							
NE, SUITE A1, MINNEAPOLIS, MN 55413	SUPPORT	CALIFORNIA	501(C)(3)	LINE 7	ALIGHT		X	
EASTERN CONGO INITIATIVE (ECI) - 45-4103655								
1325 QUINCY STREET, NE, SUITE A1	HUMANITARIAN EDUCATION AND							
MINNEAPOLIS MN 55413	SUPPORT	MINNESOTA	501(C)(3)	LINE 7	ALTGHT		l x	

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<u>Schedule R (Form 990) 2022</u> **ALIGHT** 36-3241033 Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total	Share of end-of-year assets	Diagrapartianata		Code V-UBI	General c	Percentage
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes No	<u> </u>
	1										
	1										
	1										
	1										
	1			1					1		

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	contr enti	tity?
KUJA KUJA, INC 85-0668285		courta y)						Yes	No
1325 QUINCY STREET, NE, SUITE A1	-								
MINNEAPOLIS, MN 55413	SOCIAL ENTERPRISE	DE	ALIGHT	C CORP	583,981.	427,302.	82.74%	Х	
	_								
								igwdapprox	
	-								
	-								
									<u> </u>
									<u> </u>

36-3241033

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No				
1	During the tax year, did the organization engage in any of the following transactions w	with one or more rel	lated organizations listed i	n Parts II-IV?							
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				1a	Х					
	Gift, grant, or capital contribution to related organization(s)				1b	Х					
	Gift, grant, or capital contribution from related organization(s)				1c		<u>X</u>				
	d Loans or loan guarantees to or for related organization(s)										
	Loans or loan guarantees by related organization(s)				1e		_X_				
f	Dividends from related organization(s)				1f		<u>X</u>				
g	Sale of assets to related organization(s)				1g		X				
	Purchase of assets from related organization(s)				1h		X				
i	Exchange of assets with related organization(s)				1i		X				
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		X				
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		X				
l Performance of services or membership or fundraising solicitations for related organization(s)											
m Performance of services or membership or fundraising solicitations by related organization(s)											
	Sharing of facilities, equipment, mailing lists, or other assets with related organization				1n	Х					
	Sharing of paid employees with related organization(s)				10		X				
р	Reimbursement paid to related organization(s) for expenses				1p		X				
	Reimbursement paid by related organization(s) for expenses				1q	Х					
-											
r	Other transfer of cash or property to related organization(s)				1r		X				
s	Other transfer of cash or property from related organization(s)				1s		X				
	If the answer to any of the above is "Yes," see the instructions for information on who										
	(a)	(b)	(c)	(d)							
	(a) Name of related organization	Transaction	Amount involved	Method of determining amount inv	olved						
		type (a-s)									
(1) (UESTSCOPE, LTD.	A	20,278.	4% INTEREST ON LOAN							

Name of related organization	Transaction type (a-s)	Amount involved	Method of determining amount involved
(1) QUESTSCOPE, LTD.	A	20,278.	4% INTEREST ON LOAN
(2) QUESTSCOPE, LTD.	D	700,000.	LOAN VALUE
(3) QUESTSCOPE, LTD.	L	63,824.	FMV
(4) QUESTSCOPE, LTD.	N	0.	FMV
(5) QUESTSCOPE, LTD.	Q	120,309.	ACTUAL EXPENSE
(6) QUESTSCOPE	Q	314,839.	ACTUAL EXPENSE

Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2) (c) (d) Method of determining Transaction Amount involved Name of other organization type (a-s) amount involved 100,000. BASED ON OPERATING BUDGET (7) ORAM В 178,641. ACTUAL EXPENSE (8) ORAM 36,089. ACTUAL EXPENSE (9) ORAM L 80,242. ACTUAL EXPENSE (10) ECI L (11) (12) (13) (14) (15) (16) (17) (18) (19) (20) (21) (22) (23) (24)

Schedule R (Form 990) 2022 ALIGHT 36-3241033 Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Disprotion:	por- ate ons?		Gener mana partr	ral or aging ner?	(k) Percentage ownership
		332	Sections 3 12-3 14)	Yes No	 33333	Yes	No	(1011111003)	Yes	NO	